



SOUTH TAHOE
PUBLIC UTILITY DISTRICT

**TEN-YEAR
FINANCIAL PLAN
2024/25 TO 2033/34**

JULY 2024



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TEN-YEAR FINANCIAL PLAN

July 1, 2024 to June 30, 2034

PURPOSE

In an effort to set a responsible financial plan for South Tahoe Public Utility District, finance staff prepares a Ten-Year Financial and Capital Improvement Plan (the Plan) for use by the Board of Directors and management. The ten-year period covered is July 1, 2024 to June 30, 2034. This Plan is based on the best available information and Board direction as of May 16, 2024. How closely the ten-year plan comes to forecasting the financial results will depend on whether the assumptions used prove to be correct and the number of unforeseen changes during the ten-year period.

ASSUMPTIONS

The Plan assumptions are: operations and maintenance expenses and depreciation increase at 2.0% per year; salaries increase at 3.0% per year and benefits increase at 3.0% per year due to anticipated increases of health insurance and retirement costs; 13.5% sewer service charge increase in fiscal year 2024/25 followed by an increase of 9.5% for fiscal years 2025/26 through 2033/34; 9.5% water sewer service charge increase rate increases in fiscal years 2024/25 through 2033/34; property tax revenue is estimated to increase approximately 3.18% annually; although interest rates have increased this year, due to thirteen years of record, or near record low interest rates, as well as a principle preservation policy, long-term interest income is forecasted at an earnings rate of 1.0% through the forecast; water capacity/connection fees are expected to be received from 30 residential allocations each year while sewer capacity/connections fees are expected to decrease 10% annually through fiscal year 2034. Due to the unknown nature of commercial connections, we

have projected total annual commercial development equivalent to 100 plumbing fixture units and one four-inch water connection.

CAPITAL SPENDING

Sewer fund capital spending over the ten-year period is anticipated to total \$142.4 million, not including associated labor and operating costs or debt payments for prior capital projects. The District's investment in capital is more than 100% of the forecasted depreciation expense, which is estimated to total \$60.5 million over ten years. The capital projects include system upgrades, pump station improvements, pipeline rehab and replacement, recycled water system enhancements, heavy equipment replacement, and other equipment purchases. Forty-eight percent of the infrastructure costs are forecasted to be self-funded, and the remaining 52% of the costs are borrowed from lenders. The District is projecting to borrow approximately \$74.7 million from fiscal years 2024/25 – 2033/34 from either the California State Revolving Loan Program through the State Water Resources Control Board in the form of low-interest loans or if that funding is not available, or if certain projects are time sensitive, the District will utilize other standard market rate tax exempt financing. See the accompanying Capital Outlay schedules for details by department and project or item.

Water fund capital spending over the ten-year period is anticipated to total \$136.9 million, not including associated labor and operating costs or debt payments for prior capital projects. The District's investment in capital is more than 100% of the forecasted depreciation expense, which is estimated to total \$48.5 million over ten years. The ten-year capital improvement plan allows for the replacement of many old and undersized waterlines and installation of additional fire hydrants. Currently, approximately 10% of the distribution system is undersized and does not provide adequate flows for fire protection. Other projects include booster station improvements, communication upgrades, well rehabs, water tank coatings, new pressure reducing valve installations or replacements, heavy equipment replacement, and technological

equipment upgrades. Sixty-seven percent of the infrastructure costs are forecasted to be self-funded and the remaining 33% of the costs are borrowed from lenders. The District is projecting to borrow approximately \$45.8 million from the California State Revolving Loan Program through the State Water Resources Control Board or if that funding is not available, or if certain projects are time sensitive, the District will utilize other standard market rate tax exempt financing in the form of low-interest loans. See the accompanying Capital Outlay schedules for details by department and project or item.

CASH RESERVES

The District prudently maintains minimum reserve levels to address unexpected expenditures or reduction in revenue sources. Reserves are available for debt, operations, capital projects, and to avoid large rate increases. The operating reserve is equal to two months of operating expenses, while the capital reserve when combined with borrowings, if any, is at least the amount of the next year’s budgeted capital spending. The sewer fund rate stabilization is maintained at a fixed amount of \$4 Million and the water fund rate stabilization will incrementally increase until it reaches the \$4 Million threshold projected for fiscal year 2027/28. The debt reserve is equivalent to one year’s debt payment for both the sewer and water funds. For the period ending June 30, 2034, the final fiscal year end of this ten-year forecast, the District's reserves are forecast as follows:

	<u>SEWER FUND</u>	<u>WATER FUND</u>
Capital Outlay Reserve	\$33,475,135	\$31,514,659
Rate Stabilization	\$ 4,000,000	\$ 4,000,000
Debt Reserve	\$ 5,321,437	\$ 3,965,819
Operating Reserve	<u>\$ 5,798,692</u>	<u>\$ 3,959,886</u>
Total	\$48,595,264	\$43,440,364

SERVICE CHARGE RATES

The adopted budget for fiscal year 2024/25 (year one of the ten-year forecast) includes a 9.5% increase to water and 13.5% increase to sewer rates. Following issuance of a multi-year Proposition 218 notice in June 2024, the Board adopted a five-year rate schedule for fiscal years 2024/25 – 2028/29. Rate changes are forecasted at 9.5% per year for years two through ten for both the water and sewer funds to complete the capital improvement plans discussed above. The continued need for infrastructure maintenance and replacement, along with the day-to-day operating expenditures of the District, necessitates consistent marginal rate adjustments. The District Board of Directors and a majority of the ratepayers have historically preferred this methodology over occasional large rate adjustments.

SEWER FUND

TEN-YEAR FINANCIAL PLAN

SEWER TEN-YEAR FINANCIAL PLAN

	2024/25 FORECAST	2024/25 FORECAST	2025/26 FORECAST	2025/26 FORECAST	2026/27 FORECAST	2026/27 FORECAST	2027/28 FORECAST	2027/28 FORECAST	2028/29 FORECAST	2028/29 FORECAST
	ENTERPRISE FUND	CAPITAL OUTLAY RESERVE	ENTERPRISE FUND	CAPITAL OUTLAY RESERVE	ENTERPRISE FUND	CAPITAL OUTLAY RESERVE	ENTERPRISE FUND	CAPITAL OUTLAY RESERVE	ENTERPRISE FUND	CAPITAL OUTLAY RESERVE
BEGINNING CASH BALANCES	4,252,405	13,399,969	4,606,294	13,132,388	4,663,436	13,389,544	5,029,247	13,030,504	5,130,373	15,722,152
REVENUES (1)	29,678,175	1,126,353	31,580,773	512,868	33,662,674	461,581	35,933,191	415,423	38,598,106	373,880
BORROWINGS	0	13,834,558	0	9,351,573	0	9,538,000	0	11,232,000	0	12,205,000
AVAILABLE FUNDS	33,930,580	28,360,879	36,187,067	22,996,829	38,326,110	23,389,124	40,962,438	24,677,926	43,728,479	28,301,032
SALARIES (2)	8,463,730	1,318,914	8,717,642	1,358,482	8,979,171	1,399,236	9,248,546	1,441,213	9,526,002	1,484,450
BENEFITS (2)	4,492,178	516,950	4,626,944	532,459	4,765,752	548,433	4,908,725	564,886	5,055,986	581,832
OPERATIONS & MAINTENANCE (2)	7,407,607	1,112,383	7,540,459	1,134,631	7,706,569	1,157,323	7,845,400	1,180,470	8,017,608	1,204,079
CAPITAL OUTLAY		16,915,014		13,150,300		13,480,000		14,005,600		14,966,350
DEBT SERVICE	1,466,000	2,860,000	1,421,000	2,649,000	2,267,000	3,352,000	2,307,000	3,286,000	2,645,000	3,347,000
TOTAL CASH OUTLAYS	21,829,515	22,723,262	22,306,045	18,824,871	23,718,492	19,936,992	24,309,671	20,478,169	25,244,597	21,583,711
BALANCE BEFORE TRANSFERS	12,101,065	5,637,618	13,881,022	4,171,958	14,607,619	3,452,132	16,652,767	4,199,758	18,483,883	6,717,321
CAPITAL OUTLAY FUND TRANSFERS	-7,494,771	7,494,771	-9,217,586	9,217,586	-9,578,371	9,578,371	-11,522,394	11,522,394	-13,173,556	13,173,556
ACCRUAL TO CASH ADJUSTMENT		0		0		0		0		0
RATE STABILIZATION AND DEBT RESERVES		-7,227,749		-7,345,720		-8,874,586		-9,243,128		-9,986,037
OPERATING AND CAPITAL OUTLAY RESERVES (3)	4,606,294	5,904,639	4,663,436	6,043,824	5,029,247	4,155,918	5,130,373	6,479,024	5,310,326	9,904,841
DEBT PAYMENT RESERVE FUND		3,227,749		3,345,720		4,874,586		5,243,128		5,986,037
RATE STABILIZATION FUND (4)		4,000,000		4,000,000		4,000,000		4,000,000		4,000,000
TOTAL RESERVE BALANCES	4,606,294	13,132,388	4,663,436	13,389,544	5,029,247	13,030,504	5,130,373	15,722,152	5,310,326	19,890,878
AMORTIZATION (NON-CASH ITEM)	25,490		25,490		25,490		25,490		25,490	
DEPRECIATION (NON-CASH ITEM)	5,533,000		5,643,000		5,755,000		5,870,000		5,987,000	

ASSUMPTIONS:

(1) REVENUES

Enterprise Revenue includes property taxes, service charges, interest income and other misc revenue.

Capital Fund Revenue includes capacity charges and capital grant receipts.

Service charge rates increase 9.5% in year's 1 - 5, 5.0% in year's 6 - 10.

Investments earn 1% to 3.0% net of management fees.

Capacity fees are reduced 10% annually.

(2) EXPENDITURES

Benefits include a 3.0% escalator beginning 2024/25 due to potential P/R tax and PERS/health insurance increases.

Salaries include a 3.0% escalator beginning 2024/25 to account for standard step increases and other potential adjustments.

O&M Expenses & Depreciation increase at 2.0% per year. Specific known changes adjusted as appropriate.

Ten Year CIP plan in the amount of \$118.7 million (Includes all departments).

Debt Service includes principle & interest payments for current debt and additional debt of \$57.2 million over the ten year forecast.

\$150,000 contingency reserve for all years.

SEWER TEN-YEAR FINANCIAL PLAN

	2029/30 FORECAST	2029/30 FORECAST	2030/31 FORECAST	2030/31 FORECAST	2031/32 FORECAST	2031/32 FORECAST	2032/33 FORECAST	2032/33 FORECAST	2033/34 FORECAST	2033/34 FORECAST
	ENTERPRISE FUND	CAPITAL OUTLAY RESERVE	ENTERPRISE FUND	CAPITAL OUTLAY RESERVE	ENTERPRISE FUND	CAPITAL OUTLAY RESERVE	ENTERPRISE FUND	CAPITAL OUTLAY RESERVE	ENTERPRISE FUND	CAPITAL OUTLAY RESERVE
BEGINNING CASH BALANCES	5,310,326	19,890,878	5,421,923	21,180,718	5,541,348	24,263,451	5,601,922	27,129,270	5,671,784	34,347,596
REVENUES (1)	41,810,784	336,492	45,264,102	302,843	49,056,610	272,559	53,187,013	245,303	57,706,013	220,773
BORROWINGS	0	5,216,000	0	7,867,000	0	0	0	0	0	0
AVAILABLE FUNDS	47,121,110	25,443,370	50,686,026	29,350,561	54,597,958	24,536,010	58,788,935	27,374,573	63,377,797	34,568,368
SALARIES (2)	9,811,782	1,528,983	10,106,136	1,574,853	10,409,320	1,622,098	10,721,600	1,670,761	11,043,248	1,720,884
BENEFITS (2)	5,207,666	599,287	5,363,896	617,266	5,524,813	635,784	5,690,557	654,857	5,861,274	674,503
OPERATIONS & MAINTENANCE (2)	8,162,660	1,228,161	8,341,213	1,252,724	8,492,738	1,277,778	8,662,592	1,303,334	8,835,844	1,329,401
CAPITAL OUTLAY		13,430,300		16,983,700		12,791,245		12,113,427		14,558,748
DEBT SERVICE	2,536,000	3,457,000	2,422,000	3,570,000	2,312,000	3,337,000	2,210,000	3,117,000	2,112,000	3,215,000
TOTAL CASH OUTLAYS	25,718,109	20,243,731	26,233,245	23,998,542	26,738,870	19,663,905	27,284,749	18,859,379	27,852,366	21,498,536
BALANCE BEFORE TRANSFERS	21,403,002	5,199,639	24,452,780	5,352,019	27,859,087	4,872,105	31,504,186	8,515,194	35,525,431	13,069,833
CAPITAL OUTLAY FUND TRANSFERS	-15,981,079	15,981,079	-18,911,432	18,911,432	-22,257,165	22,257,165	-25,832,402	25,832,402	-29,726,739	29,726,739
ACCRUAL TO CASH ADJUSTMENT		0		0		0		0		0
RATE STABILIZATION AND DEBT RESERVES		-9,986,937		-9,986,837		-9,642,737		-9,321,437		-9,321,437
OPERATING AND CAPITAL OUTLAY RESERVES (3)	5,421,923	11,193,781	5,541,348	14,276,614	5,601,922	17,486,533	5,671,784	25,026,159	5,798,692	33,475,135
DEBT PAYMENT RESERVE FUND		5,986,937		5,986,837		5,642,737		5,321,437		5,321,437
RATE STABILIZATION FUND (4)		4,000,000		4,000,000		4,000,000		4,000,000		4,000,000
TOTAL RESERVE BALANCES	5,421,923	21,180,718	5,541,348	24,263,451	5,601,922	27,129,270	5,671,784	34,347,596	5,798,692	42,796,572
AMORTIZATION (NON-CASH ITEM)	25,490		25,490		25,490		25,490		25,490	
DEPRECIATION (NON-CASH ITEM)	6,106,000		6,228,000		6,352,000		6,479,000		6,608,000	

(3) OPERATING & CAPITAL RESERVES

Operating reserve is equal to two months of operating costs. Remaining reserves are for capital projects.

(4) RATE STABILIZATION FUND

The rate stabilization and debt reserve fund is equal to one years property tax receipts net of jurisdictional transfers (\$4M was used in FY's 23 and 24; replenished over seven years)

RESULTS:

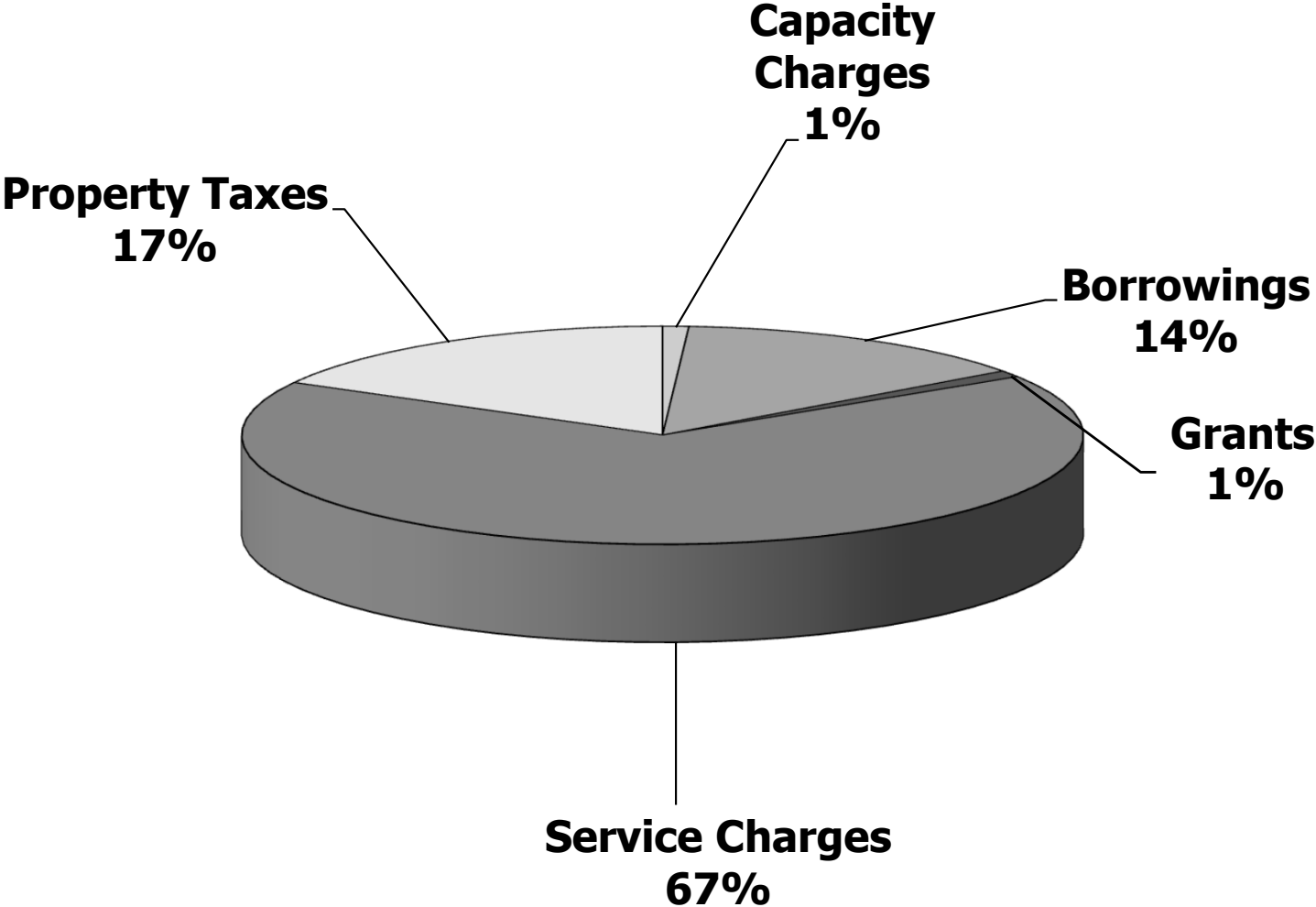
Operating revenue covers operating expenses at all times.

District is in compliance with the "net revenue" debt covenants.

Capital Improvement Program is greater than 100% of depreciation

SEWER ENTERPRISE FUND

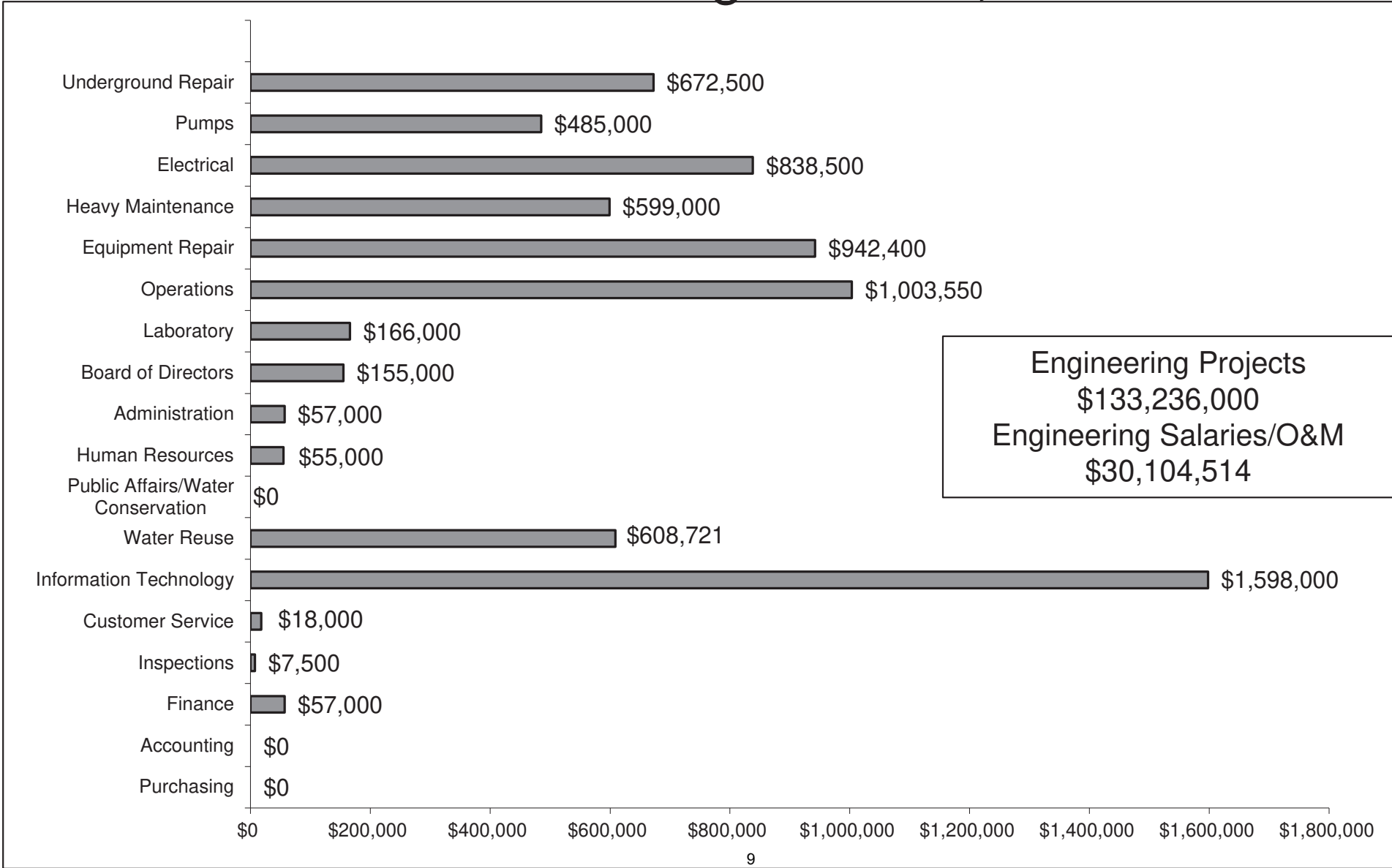
Funding Sources for Capital Projects Fund



SEWER ENTERPRISE FUND CAPITAL PROJECTS

Ten Years Ending June 30, 2034

All Other
Departments



SEWER
TEN-YEAR CAPITAL PLAN
BY DEPARTMENT
and
BY PROJECT

SEWER TOTALS

DEPARTMENT	24-25 BUDGET	25-26 BUDGET	26-27 BUDGET	27-28 BUDGET	28-29 BUDGET	29-30 BUDGET	30-31 BUDGET	31-32 BUDGET	32-33 BUDGET	33-34 BUDGET	TOTALS
UNDERGROUND REPAIR	230,000	18,000	40,500	98,000	46,000	153,000	33,000	18,000	36,000	0	672,500
PUMPS	50,000	105,000	60,000	60,000	110,000	50,000	50,000	0	0	0	485,000
ELECTRICAL	73,500	105,000	80,000	80,000	85,000	85,000	80,000	85,000	80,000	85,000	838,500
HEAVY MAINTENANCE	0	109,000	104,000	39,000	78,000	57,000	39,000	59,000	102,000	12,000	599,000
EQUIPMENT REPAIR	325,000	112,600	417,000	52,800	35,000	0	0	0	0	0	942,400
OPERATIONS	60,000	104,900	139,600	84,800	115,750	90,000	96,200	112,500	98,400	101,400	1,003,550
LABORATORY	0	25,000	11,000	100,000	20,000	10,000	0	0	0	0	166,000
BOARD OF DIRECTORS	0	75,000	0	0	5,000	0	0	0	0	75,000	155,000
ADMINISTRATION	0	19,000	0	0	0	19,000	0	0	0	19,000	57,000
HUMAN RESOURCES	0	30,000	0	0	15,000	10,000	0	0	0	0	55,000
PUBLIC AFFAIRS/WATER CONSERVATION	0	0	0	0	0	0	0	0	0	0	0
WATER REUSE	60,000	60,800	36,900	68,000	69,100	40,300	81,500	42,745	44,027	105,348	608,721
ENGINEERING	14,038,000	11,840,000	12,657,000	13,536,000	13,961,000	13,097,000	16,773,000	12,385,000	11,713,000	13,236,000	133,236,000
INFORMATION TECHNOLOGY	168,000	179,000	163,000	65,000	124,000	99,000	103,000	505,000	83,000	109,000	1,598,000
CUSTOMER SERVICE	18,000	0	0	0	0	0	0	0	0	0	18,000
INSPECTIONS	0	0	0	0	7,500	0	0	0	0	0	7,500
FINANCE	0	19,000	0	0	0	19,000	0	0	0	19,000	57,000
ACCOUNTING	0	0	0	0	0	0	0	0	0	0	0
PURCHASING	0	0	0	0	0	0	0	0	0	0	0
ENGINEERING STAFF & EXPENSES	2,626,032	2,704,813	2,785,957	2,869,536	2,955,622	3,044,291	3,135,620	3,229,688	3,326,579	3,426,376	30,104,514
	<u>17,648,532</u>	<u>15,507,113</u>	<u>16,494,957</u>	<u>17,053,136</u>	<u>17,626,972</u>	<u>16,773,591</u>	<u>20,391,320</u>	<u>16,436,933</u>	<u>15,483,006</u>	<u>17,188,124</u>	<u>170,603,684</u>

SEWER UNDERGROUND REPAIR

USE OR BENEFIT EXPLANATION	24-25 BUDGET	25-26 BUDGET	26-27 BUDGET	27-28 BUDGET	28-29 BUDGET	29-30 BUDGET	30-31 BUDGET	31-32 BUDGET	32-33 BUDGET	33-34 BUDGET	TOTALS	
1 SMART COVERS (THREE PER YEAR)	18,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000	18,000		162,000	1
2 REPLACE HYDRAULIC JACKHAMMER				5,000							5,000	2
3 REPLACE MAIN/PORTABLE CAMERAS				50,000		50,000					100,000	3
4 CONFINED SPACE EQUIPMENT			7,500				15,000				22,500	4
5 REPLACE STAND ALONE LATERAL CAMERA						20,000					20,000	5
6 HYDRO NOZZLES	12,000				13,000				18,000		43,000	6
7 PORTABLE HYDRO UNIT				25,000							25,000	7
8 FOUR RACKS, 8 REELS OF 8" LAY FLAT HOSE (660' PER REEL)						65,000					65,000	8
9 REPLACE TV CABLE			15,000		15,000						30,000	9
10 UPGRADE TV TRUCK	200,000										200,000	10
	230,000	18,000	40,500	98,000	46,000	153,000	33,000	18,000	36,000	0	672,500	

SEWER PUMPS

USE OR BENEFIT EXPLANATION	24-25 BUDGET	25-26 BUDGET	26-27 BUDGET	27-28 BUDGET	28-29 BUDGET	29-30 BUDGET	30-31 BUDGET	31-32 BUDGET	32-33 BUDGET	33-34 BUDGET	TOTALS	
1 SECURITY MEASURES		10,000	10,000	10,000							30,000	1
2 PUMP REBUILDING	50,000	50,000	50,000	50,000	50,000	50,000	50,000				350,000	2
3 SAN MORITZ SEWER PS #2 NEW PUMP/MOTOR		28,000									28,000	3
4 PIONEER VILLAGE SEWER PUMP NEW #2 PUMP/MOTOR		17,000									17,000	4
5 REPLACE PUMP #1 TROUT CREEK SPS					30,000						30,000	5
6 REPLACE PUMP #2 TROUT CREEK SPS					30,000						30,000	6
	50,000	105,000	60,000	60,000	110,000	50,000	50,000	0	0	0	485,000	

SEWER ELECTRICAL

USE OR BENEFIT EXPLANATION	24-25 BUDGET	25-26 BUDGET	26-27 BUDGET	27-28 BUDGET	28-29 BUDGET	29-30 BUDGET	30-31 BUDGET	31-32 BUDGET	32-33 BUDGET	33-34 BUDGET	TOTALS	
1 SEWER PUMP STATION MOTOR REBUILDS	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	650,000	1
2 CATHODIC PROTECTION EQUIPMENT		5,000				5,000				5,000	15,000	2
3 REPLACE SEWER PUMP STATION VFD		15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	135,000	3
4 PLANT SECONDARY/FINAL EFFLUENT PS MOTOR REBUILDS		20,000									20,000	4
5 PUMP STATION PLC'S					5,000			5,000			10,000	5
6 100hp VFD, EPS SUB PUMP	8,500										8,500	6
	73,500	105,000	80,000	80,000	85,000	85,000	80,000	85,000	80,000	85,000	838,500	

SEWER HEAVY MAINTENANCE

USE OR BENEFIT EXPLANATION	24-25 BUDGET	25-26 BUDGET	26-27 BUDGET	27-28 BUDGET	28-29 BUDGET	29-30 BUDGET	30-31 BUDGET	31-32 BUDGET	32-33 BUDGET	33-34 BUDGET	TOTALS	
1 REPLACE LINERS FOR SLUDGE AUGERS		20,000			20,000			20,000			60,000	1
2 REBUILD CENTRIFUGES		50,000	50,000								100,000	2
3 REBUILD SLUDGE PUMPS (BIOSOLIDS BLDG.)		12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	108,000	3
4 REPLACE ROLL-UP DOOR		12,000	12,000	12,000	12,000	12,000	12,000	12,000			84,000	4
5 REPLACE PLANT AIR COMPRESSOR					3,000	3,000					6,000	5
6 REPLACE A- LINE SURGE AIR COMPRESSOR			15,000			15,000			15,000		45,000	6
7 UTILITY VEHICLE (3)					16,000						16,000	7
8 ERB REPAIRS		15,000	15,000	15,000	15,000	15,000	15,000	15,000			105,000	8
9 BIO SCRUBBER CHEM PUMPS									25,000		25,000	9
10 HVAC SOFTWARE UPGRADE									25,000		25,000	10
11 4" ENGINE DRIVE PUMP & HOSE									25,000		25,000	11
	0	109,000	104,000	39,000	78,000	57,000	39,000	59,000	102,000	12,000	599,000	

SEWER EQUIPMENT REPAIR - PAGE 1

USE OR BENEFIT EXPLANATION	24-25 BUDGET	25-26 BUDGET	26-27 BUDGET	27-28 BUDGET	28-29 BUDGET	29-30 BUDGET	30-31 BUDGET	31-32 BUDGET	32-33 BUDGET	33-34 BUDGET	TOTALS	
1 REPLACE ENGINE/TRANSMISSION (TBD)		7,600		7,800							15,400	1
2 REPLACE GENERATORS	60,000										60,000	2
3 NEW TIRE MACHINE	15,000										15,000	3
4 NEW TIRE BALLANCER	20,000										20,000	4
	95,000	7,600	0	7,800	0	0	0	0	0	0	110,400	

SEWER EQUIPMENT REPAIR (VEHICLES) - PAGE 2

USE OR BENEFIT EXPLANATION	24-25 BUDGET	25-26 BUDGET	26-27 BUDGET	27-28 BUDGET	28-29 BUDGET	29-30 BUDGET	30-31 BUDGET	31-32 BUDGET	32-33 BUDGET	33-34 BUDGET	TOTALS	
5 REPLACE U/R TRUCK #1		60,000									60,000	5
6 REPLACE U/R TRUCK #4 (2011)			60,000								60,000	6
7 REPLACE U/R TRUCK #52			27,000								27,000	7
8 REPLACE PUMPS TRUCK #36 (2004 VACUUM)			150,000								150,000	8
9 REPLACE TRUCK #18	40,000										40,000	9
10 REPLACE ELECTRIC SHOP TRUCK #51(2011)					35,000						35,000	10
11 REPLACE ELECTRIC SHOP TRUCK #28 (2001)	40,000										40,000	11
12 REPLACE ELECTRIC SHOP TRUCK #21 (2002)		45,000									45,000	12
13 HEAVY MAINT. ARTICULATING MANLIFT (2006)			100,000								100,000	13
14 REPLACE EQUIP. REPAIR TRUCK #11 (2008)				45,000							45,000	14
15 REPLACE OPS TRUCK #74 (2007)	35,000										35,000	15
16 REPLACE LAB TRUCK #49 (2011)	30,000										30,000	16
17 REPLACE WATER REUSE TRUCK #50 (2006)	45,000										45,000	17
18 REPLACE WATER REUSE. DUMP TRUCK #56 (2009)			80,000								80,000	18
19 REPLACE ENGINEERING VEHICLE #76 (2004)	40,000										40,000	19
	230,000	105,000	417,000	45,000	35,000	0	0	0	0	0	832,000	
TOTAL	325,000	112,600	417,000	52,800	35,000	0	0	0	0	0	942,400	

SEWER OPERATIONS

USE OR BENEFIT EXPLANATION	24-25 BUDGET	25-26 BUDGET	26-27 BUDGET	27-28 BUDGET	28-29 BUDGET	29-30 BUDGET	30-31 BUDGET	31-32 BUDGET	32-33 BUDGET	33-34 BUDGET	TOTALS	
1 OTHER PLANT IMPROVEMENTS, UNEXPECTED PIPE FAILURE		79,900	82,300	84,800	87,350	90,000	92,700	95,500	98,400	101,400	812,350	1
2 REPLACE CHEMICAL STORAGE TANKS (5)		25,000	25,000		25,000						75,000	2
3 EPA SPILL CONTROL & COUNTERMEASURE PLAN REVIEW			17,000					17,000			34,000	3
4 SNOWBLOWER			3,300		3,400		3,500				10,200	4
5 REPLACE H2S METER			12,000								12,000	5
6 4" PORTABLE PUMP	60,000										60,000	6
	60,000	104,900	139,600	84,800	115,750	90,000	96,200	112,500	98,400	101,400	1,003,550	

SEWER LABORATORY

USE OR BENEFIT EXPLANATION	24-25 BUDGET	25-26 BUDGET	26-27 BUDGET	27-28 BUDGET	28-29 BUDGET	29-30 BUDGET	30-31 BUDGET	31-32 BUDGET	32-33 BUDGET	33-34 BUDGET	TOTALS	
1 REPLACE FINAL SAMPLER					10,000						10,000	1
2 REPLACE SECONDARY SAMPLER				10,000							10,000	2
3 REPLACE PRIMARY SAMPLER				10,000							10,000	3
4 REPLACE HYDROLAB DATA SONDE		20,000									20,000	4
5 REPLACE AMPEROMETRIC C12 TITRATOR			6,000								6,000	5
6 REPLACE LAB FIELD METERS (3)					10,000						10,000	6
7 REPLACE ION CHROMATOGRAPH				80,000							80,000	7
8 QUANTI-TRAY SEALER		5,000									5,000	8
9 REPLACE GEOTECH PUMP CONTROLLER			5,000								5,000	9
10 BOD REFRIDGERATOR						10,000					10,000	10
	0	25,000	11,000	100,000	20,000	10,000	0	0	0	0	166,000	

SEWER BOARD OF DIRECTORS

USE OR BENEFIT EXPLANATION	24-25 BUDGET	25-26 BUDGET	26-27 BUDGET	27-28 BUDGET	28-29 BUDGET	29-30 BUDGET	30-31 BUDGET	31-32 BUDGET	32-33 BUDGET	33-34 BUDGET	TOTALS	
1 REPLACE BOARDROOM COMPONENTS		75,000			5,000					75,000	155,000	1
	0	75,000	0	0	5,000	0	0	0	0	75,000	155,000	

SEWER ADMINISTRATION

USE OR BENEFIT EXPLANATION	24-25 BUDGET	25-26 BUDGET	26-27 BUDGET	27-28 BUDGET	28-29 BUDGET	29-30 BUDGET	30-31 BUDGET	31-32 BUDGET	32-33 BUDGET	33-34 BUDGET	TOTALS	
1 REPLACE COPIER		19,000				19,000				19,000	57,000	1
	0	19,000	0	0	0	19,000	0	0	0	19,000	57,000	

SEWER HUMAN RESOURCES

USE OR BENEFIT EXPLANATION	24-25 BUDGET	25-26 BUDGET	26-27 BUDGET	27-28 BUDGET	28-29 BUDGET	29-30 BUDGET	30-31 BUDGET	31-32 BUDGET	32-33 BUDGET	33-34 BUDGET	TOTALS	
1 REPLACE COPIER		30,000			15,000						45,000	1
2 REPLACE AED'S (SIX UNITS)						10,000					10,000	2
	0	30,000	0	0	15,000	10,000	0	0	0	0	55,000	

SEWER PUBLIC AFFAIRS/WATER CONSERVATION

USE OR BENEFIT EXPLANATION	24-25 BUDGET	25-26 BUDGET	26-27 BUDGET	27-28 BUDGET	28-29 BUDGET	29-30 BUDGET	30-31 BUDGET	31-32 BUDGET	32-33 BUDGET	33-34 BUDGET	TOTALS
											0
	0	0	0	0	0	0	0	0	0	0	0

SEWER WATER REUSE

USE OR BENEFIT EXPLANATION	24-25 BUDGET	25-26 BUDGET	26-27 BUDGET	27-28 BUDGET	28-29 BUDGET	29-30 BUDGET	30-31 BUDGET	31-32 BUDGET	32-33 BUDGET	33-34 BUDGET	TOTALS	
1 UNDESIGNATED PROJECTS		35,800	36,900	38,000	39,100	40,300	41,500	42,745	44,027	45,348	363,721	1
2 PAVING/SEALING ROADS	30,000			30,000			40,000			60,000	160,000	2
3 ALFALFA FIELD REHABILITATION		25,000			30,000						55,000	3
4 SHOP ROOF REPAIR	25,000										25,000	4
5 HPR OUTLET WORKS, ICR ACTUATOR	5,000										5,000	5
	60,000	60,800	36,900	68,000	69,100	40,300	81,500	42,745	44,027	105,348	608,721	

SEWER ENGINEERING - PAGE 1

USE OR BENEFIT EXPLANATION	24-25 BUDGET	25-26 BUDGET	26-27 BUDGET	27-28 BUDGET	28-29 BUDGET	29-30 BUDGET	30-31 BUDGET	31-32 BUDGET	32-33 BUDGET	33-34 BUDGET	TOTALS	
1 WATER REUSE DIAMOND DITCH REHAB	103,000	533,000	1,098,000								1,734,000	1
2 WATER REUSE ROADS (PHASES 1 AND 2)	56,000	169,000	174,000	61,000	63,000	65,000	67,000	69,000	71,000	73,000	868,000	2
3 DVR DATA COLLECTION IMPROVEMENTS	54,000	56,000	57,000	59,000							226,000	3
4 HPR SW INTERCEPT PROJECT				134,000		226,000	465,000				825,000	4
5 DVR EMERGENCY PONDS / HPR BYPASS (DVRIIP PH2)						598,000			2,965,000	6,107,000	9,670,000	5
6 SEWER REPAIR UNPLANNED REPAIRS	500,000										500,000	6
7 SEWER FORCE MAIN ASSET MANAGEMENT					525,000	125,000	129,000	133,000	137,000	141,000	1,190,000	7
8 FM INSPECTION PORTS - BIJ/JN						244,000	503,000	259,000			1,006,000	8
9 FM ARV REPLACEMENT	290,000	200,000									490,000	9
10 BALDWIN BEACH FORCE MAIN SLIPLINING	337,000	693,000									1,030,000	10
11 BELLEVUE FORCE MAIN RELOCATION	52,000		408,000	841,000							1,301,000	11
12 GRAVITY SEWER REPLACEMENT PROGRAM (1.1 MI/YR)							1,413,000	1,259,000	1,098,000	3,706,000	7,476,000	12
13 I&I REDUCTION PROGRAM							1,353,000	1,394,000	1,436,000	1,479,000	5,662,000	13
14 KEYS CIPP PROJECT	1,453,000										1,453,000	14
15 HERBERT WALKUP REPLACEMENT	1,277,000										1,277,000	15
16 BALDWIN BEACH GRAVITY REHAB/REPLACEMENT (2,200 FT)	504,000	1,037,000									1,541,000	16
17 BAL BIJOU ROAD GRAVITY MAIN CIPP (1A)							263,000	542,000			805,000	17
18 SEWER REPLACEMENT 89 AND 5TH							202,000	208,000			410,000	18
19 UPPER TRUCKEE RIVER GRAVITY MAIN CIPP (1B)		212,000	436,000								648,000	19
20 SKI RUN BLVD. GRAVITY MAIN REPLACEMENT (1C)						60,000		1,214,000	2,501,000		3,775,000	20
21 SHOP STREET GRAVITY MAIN REPLACEMENT (2C)				58,000			395,000	814,000			1,267,000	21
22 MONTGOMERY ESTATES CIPP PHASE 1 (6,600 LF)	307,000	631,000									938,000	22
23 MONTGOMERY ESTATES CIPP PHASE 2 (6,600 LF)						396,000	816,000				1,212,000	23
24 HWY 50 - SKI RUN TO PT GM REPLACEMENT				2,431,000	5,007,000						7,438,000	24
25 HOPI AREA #1					36,000	672,000	1,383,000				2,091,000	25
26 HOPI AREA #2					36,000		533,000				569,000	26
27 FREMONT/HWY 50 GM IMPROVEMENT		33,000	275,000	566,000							874,000	27
28 GOLDEN BEAR		80,000			131,000	270,000					481,000	28
29 LAKE CHRISTOPHER GRAVITY MAIN REPLACEMENT		266,000			2,036,000	4,193,000					6,495,000	29
30 BELLEVUE GRAVITY MAIN RELOCATION	103,000		1,419,000	2,922,000							4,444,000	30
31 SEWER SYSTEM ACCESS IMPROVEMENTS	160,000	168,000	346,000								674,000	31
32 SEWER PUMP STATION MONITORING PROGRAM	194,000	200,000	206,000	212,000	218,000	225,000	232,000	239,000	246,000	253,000	2,225,000	32
33 TAHOE KEYS PUMP STATION REHABILITATION	100,000										100,000	33
34 UPPER TRUCKEE PUMP STATION REHABILITATION	849,000										849,000	34
35 BIJOU PUMP STATION REHABILITATION	1,732,000	3,568,000	1,838,000								7,138,000	35
36 JOHNSON PUMP STATION REHABILITATION			185,000		497,000	1,023,000					1,705,000	36
37 AL TAHOE PUMP STATION REHABILITATION				254,000		1,342,000	2,764,000				4,360,000	37
38 LPPS SPARE ELECTRICAL EQUIPMENT						478,000					478,000	38
39 WET WELL IMPROVEMENTS, COATING, REPAIRS	103,000	239,000	492,000								834,000	39
	8,174,000	8,085,000	6,934,000	7,538,000	8,549,000	9,917,000	10,518,000	6,131,000	8,454,000	11,759,000	86,059,000	

SEWER ENGINEERING - PAGE 2

USE OR BENEFIT EXPLANATION	24-25 BUDGET	25-26 BUDGET	26-27 BUDGET	27-28 BUDGET	28-29 BUDGET	29-30 BUDGET	30-31 BUDGET	31-32 BUDGET	32-33 BUDGET	33-34 BUDGET	TOTALS
40 BELLEVUE PUMP STATION IMPROVEMENTS	239,000		357,000	735,000							1,331,000
41 POPE BEACH #1 PUMP STATION IMPROVEMENTS				61,000		127,000	261,000				449,000
42 POPE BEACH #2 PUMP STATION IMPROVEMENTS				61,000		120,000	246,000				427,000
43 BALDWIN BEACH PUMP STATION	306,000	630,000									936,000
44 TROUT CK PUMP STATION IMPROVEMENTS							70,000		294,000	606,000	970,000
45 TAYLOR CK						68,000		384,000			1,243,000
46 BEECHER PUMP STATION							64,000		140,000	288,000	492,000
47 FLL ES1-3 & STANFORD CAMP REHAB	750,000	74,000	151,000								975,000
48 EMERGENCY PS REHAB	155,000										155,000
49 SECONDARY CLARIFIER 1 REHAB	1,431,000										1,431,000
50 PLANT PAVING (CENTER ROAD)				131,000	269,000						400,000
51 LOWER, FOUNTAIN SHOPS IMPROVEMENTS (3)			359,000			894,000	1,426,000	1,469,000	757,000		4,905,000
52 SHINGLE REMOVAL PROJECT						191,000	196,000				387,000
53 WWTP BALLAST PONDS	164,000	615,000	1,267,000								2,046,000
54 BLOWER SYSTEM UPGRADES	1,083,000	1,116,000	1,149,000								3,348,000
55 AIR HEADER PROJECT					246,000	1,628,000	3,352,000				5,226,000
56 FILTERS 1,2 REHAB					1,230,000						1,230,000
57 MIXED LIQUOR SPLITTER BOX, GATES, WEIR, COATINGS			137,000	281,000							418,000
58 EMERGENCY PS IMPROVEMENTS, CONCRETE REHAB			66,000	136,000							202,000
59 AB SPLITTER BOX			55,000	114,000							169,000
60 PRIMARY EFFLUENT SPLITTER BOX			33,000	68,000							101,000
61 RAS BUILDING REHABILITATION (3)	470,000		1,308,000	4,041,000	2,775,000						8,594,000
62 PLANT ELECTRICAL UPGRADES	316,000	447,000	335,000						251,000		1,349,000
63 BIO BUILDING ODOR CONTROL	224,000	460,000									684,000
64 PLANT PAVING (SOUTH ROAD)		151,000	310,000								461,000
65 PLANT PAVING (NORTH ROAD)							143,000	294,000			437,000
67 ERB LINER							497,000	1,024,000			1,521,000
68 WWTP FIRE ALARM SYSTEM STANDARDIZATION	88,000	181,000									269,000
69 BONEYARD IMPROVEMENTS PROJECT				226,000	232,000						458,000
70 FILTER BUILDING STRUCTURAL REPAIRS									218,000	448,000	666,000
71 CHLORINE BUILDING ROOF REPLACEMENT									66,000	135,000	201,000
72 TANKS ASSET MANAGEMENT PROGRAM			82,000	144,000		152,000					378,000
73 WWTP ELECTRICAL SUBMETERING	78,000	81,000									159,000
74 SCADA HISTORIAN UPGRADES	103,000										103,000
75 WWTP SOLAR								3,083,000			3,083,000
76 CENTRIFUGE #1 REPLACEMENT			57,000		660,000						717,000
77 CENTRIFUGE #2 REPLACEMENT			57,000					742,000			799,000
78 MAINTENANCE BAY EXPANSION	189,000										189,000
79 REPLACE NUKE GAUGE	10,000										10,000
80 CMMS IMPLEMENTATION	258,000										258,000
	5,864,000	3,755,000	5,723,000	5,998,000	5,412,000	3,180,000	6,255,000	6,254,000	3,259,000	1,477,000	47,177,000
TOTAL	14,038,000	11,840,000	12,657,000	13,536,000	13,961,000	13,097,000	16,773,000	12,385,000	11,713,000	13,236,000	133,236,000

SEWER INFORMATION TECHNOLOGY

USE OR BENEFIT EXPLANATION	24-25 BUDGET	25-26 BUDGET	26-27 BUDGET	27-28 BUDGET	28-29 BUDGET	29-30 BUDGET	30-31 BUDGET	31-32 BUDGET	32-33 BUDGET	33-34 BUDGET	TOTALS	
1 VIRTUAL SERVER/HOST			20,000		20,000		20,000		20,000		80,000	1
2 BACKUP POWER - SERVER ROOM	8,000		8,000		8,000		8,000		8,000		40,000	2
3 NETWORKING EQUIP./IMPROVEMENTS	15,000		15,000		15,000		15,000		15,000		75,000	3
4 NETWORKING EQUIP./IMPROVEMENTS - SCADA		15,000		15,000	11,000	15,000		15,000		15,000	86,000	4
5 TELEPHONE SYSTEM UPGRADES		80,000						80,000			160,000	5
6 NEW FINANCE SYSTEM/MIGRATION/ENHANCEMENTS		10,000			10,000			10,000			30,000	6
7 SQL ADDITIONAL LICENSES		10,000			10,000			10,000			30,000	7
8 REPLACE DOMAIN CONTROLLER			10,000				10,000				20,000	8
9 REPLACE PRESENTATION EQUIPMENT					15,000					15,000	30,000	9
10 MICROSOFT OFFICE UPGRADES	50,000						50,000				100,000	10
11 STRATEGIC PLAN IMPLEMENTATION			20,000			20,000			20,000		60,000	11
12 REPLACE SCADA APP SERVER 1	20,000				20,000				20,000		60,000	12
13 STRATEGIC PLAN UPDATE			40,000					40,000			80,000	13
14 BACKUP POWER - DVR SERVER ROOM		6,000				6,000				6,000	18,000	14
15 BACKUP SERVER REPLACEMENT			50,000					250,000			300,000	15
16 ACCESS CONTROL/SURVEILLANCE		50,000		50,000		50,000		100,000		50,000	300,000	16
17 ERP MIGRATION/ENHANCEMENTS					15,000					15,000	30,000	17
18 IT SECURITY PROJECT	25,000										25,000	18
19 BACKUP POWER - BIO BLDG		8,000				8,000				8,000	24,000	19
20 COMPUTER ROOM IMPROVEMENTS T7	50,000										50,000	20
	168,000	179,000	163,000	65,000	124,000	99,000	103,000	505,000	83,000	109,000	1,598,000	

SEWER CUSTOMER SERVICE

USE OR BENEFIT EXPLANATION	24-25 BUDGET	25-26 BUDGET	26-27 BUDGET	27-28 BUDGET	28-29 BUDGET	29-30 BUDGET	30-31 BUDGET	31-32 BUDGET	32-33 BUDGET	33-34 BUDGET	TOTALS	
1 REPLACE COPIER/PRINTER/FAX	18,000										18,000	1
	18,000	0	0	0	0	0	0	0	0	0	18,000	

SEWER INSPECTIONS

USE OR BENEFIT EXPLANATION	24-25 BUDGET	25-26 BUDGET	26-27 BUDGET	27-28 BUDGET	28-29 BUDGET	29-30 BUDGET	30-31 BUDGET	31-32 BUDGET	32-33 BUDGET	33-34 BUDGET	TOTALS	
1 REPLACE DIGITAL LOCATING EQUIP. (2)					7,500						7,500	1
	0	0	0	0	7,500	0	0	0	0	0	7,500	

SEWER FINANCE

USE OR BENEFIT EXPLANATION	24-25 BUDGET	25-26 BUDGET	26-27 BUDGET	27-28 BUDGET	28-29 BUDGET	29-30 BUDGET	30-31 BUDGET	31-32 BUDGET	32-33 BUDGET	33-34 BUDGET	TOTALS	
1 REPLACE COPIER		19,000				19,000				19,000	57,000	1
	0	19,000	0	0	0	19,000	0	0	0	19,000	57,000	

SEWER ACCOUNTING

USE OR BENEFIT EXPLANATION	24-25 BUDGET	25-26 BUDGET	26-27 BUDGET	27-28 BUDGET	28-29 BUDGET	29-30 BUDGET	30-31 BUDGET	31-32 BUDGET	32-33 BUDGET	33-34 BUDGET	TOTALS
											0
	0	0	0	0	0	0	0	0	0	0	0

SEWER PURCHASING

USE OR BENEFIT EXPLANATION	24-25 BUDGET	25-26 BUDGET	26-27 BUDGET	27-28 BUDGET	28-29 BUDGET	29-30 BUDGET	30-31 BUDGET	31-32 BUDGET	32-33 BUDGET	33-34 BUDGET	TOTALS
											0
	0	0	0	0	0	0	0	0	0	0	0

WATER FUND

TEN-YEAR FINANCIAL PLAN

WATER TEN-YEAR FINANCIAL PLAN

	2024/25 FORECAST	2024/25 FORECAST	2025/26 FORECAST	2025/26 FORECAST	2026/27 FORECAST	2026/27 FORECAST	2027/28 FORECAST	2027/28 FORECAST	2028/29 FORECAST	2028/29 FORECAST
	ENTERPRISE FUND	CAPITAL OUTLAY RESERVE	ENTERPRISE FUND	CAPITAL OUTLAY RESERVE	ENTERPRISE FUND	CAPITAL OUTLAY RESERVE	ENTERPRISE FUND	CAPITAL OUTLAY RESERVE	ENTERPRISE FUND	CAPITAL OUTLAY RESERVE
BEGINNING CASH BALANCES	2,677,002	6,858,430	3,348,504	8,676,558	3,344,523	11,152,782	3,250,386	14,842,959	3,362,845	18,016,327
REVENUES (1)	23,408,600	1,802,240	23,679,091	1,802,240	24,717,917	1,802,240	27,270,154	1,802,240	29,897,143	1,802,240
BORROWINGS		8,254,365		8,897,000		9,335,000		8,454,000		6,993,000
AVAILABLE FUNDS	26,085,602	16,915,035	27,027,595	19,375,798	28,062,440	22,290,022	30,520,540	25,099,199	33,259,987	26,811,567
SALARIES (2)	5,373,291	1,319,010	5,534,490	1,358,580	5,700,524	1,399,338	5,871,540	1,441,318	6,047,686	1,484,557
BENEFITS (2)	2,721,002	491,964	2,802,632	506,723	2,886,711	521,925	2,973,312	537,582	3,062,511	553,710
OPERATIONS & MAINTENANCE (2)	6,869,789	652,970	6,506,685	666,029	5,295,468	679,350	5,401,378	692,937	5,509,405	706,796
CAPITAL OUTLAY		10,893,600		11,848,000		12,756,800		14,063,500		15,011,500
DEBT SERVICE (2)	1,014,000	1,649,000	800,000	1,892,000	978,000	2,041,000	1,022,000	2,237,000	979,000	2,280,000
TOTAL CASH OUTLAYS	15,978,082	15,006,544	15,643,806	16,271,333	14,860,704	17,398,412	15,268,230	18,972,337	15,598,603	20,036,563
BALANCE BEFORE TRANSFERS	10,107,520	1,908,491	11,383,789	3,104,465	13,201,736	4,891,609	15,252,310	6,126,862	17,661,384	6,775,004
CAPITAL OUTLAY FUND TRANSFERS	-6,768,067	6,768,067	-8,048,317	8,048,317	-9,951,350	9,951,350	-11,889,465	11,889,465	-14,224,106	14,224,106
ACCRUAL TO CASH ADJUSTMENT	9,051	0	9,051	0	0	0	0	0	0	0
RATE STABILIZATION AND DEBT RESERVES		-2,495,250		-3,649,600		-5,797,221		-7,147,632		-7,402,062
OPERATING AND CAPITAL OUTLAY RESERVES (3)	3,348,504	6,181,308	3,344,523	7,503,182	3,250,386	9,045,738	3,362,845	10,868,695	3,437,278	13,597,049
DEBT PAYMENT RESERVE FUND		2,173,218		2,173,218		2,797,221		3,147,632		3,402,062
RATE STABILIZATION RESERVE (4)		322,032		1,476,382		3,000,000		4,000,000		4,000,000
TOTAL RESERVE BALANCES	3,348,504	8,676,558	3,344,523	11,152,782	3,250,386	14,842,959	3,362,845	18,016,327	3,437,278	20,999,111
AMORTIZATION (NON-CASH ITEM)	9,149		9,149		9,149		9,149		9,149	
DEPRECIATION (NON-CASH ITEM)	4,434,000		4,522,000		4,612,000		4,704,000		4,798,000	

ASSUMPTIONS:

(1) REVENUES

Enterprise revenue includes service charges, property tax, interest income and other miscellaneous revenue.

Capital Fund revenue includes capacity charges, capital grants and capital improvement charges

Service charge rates increase 9.5% years 1 - 6; 6% 7 - 10.

Investments earn 1% to 3% net of investment fees.

Commercial capacity fees projected assume collections equivalent to a 4" connection.

Residential capacity fees are based on 30 residential allocations each year.

Water fund receives 30% of property tax in years 1 - 6, 50% years 7 - 10.

(2) EXPENDITURES

O&M Expenses and Depreciation increase at 2.0% per year. Specific known changes adjusted as appropriate.

Benefits include a 3% escalator beginning year 2024/25 due to potential tax and PERS/health insurance increases.

Salaries include a 3% escalator beginning 2024/25 to account for standard step increases and other potential adjustments.

Ten Year CIP plan in the amount of \$121.7 million (Includes all departments)

Debt Service includes principal and interest payments on current debt as well as an additional \$56.0M million over the ten year forecast.

WATER TEN-YEAR FINANCIAL PLAN

	2029/30 FORECAST	2029/30 FORECAST	2030/31 FORECAST	2030/31 FORECAST	2031/32 FORECAST	2031/32 FORECAST	2032/33 FORECAST	2032/33 FORECAST	2033/34 FORECAST	2033/34 FORECAST
	ENTERPRISE FUND	CAPITAL OUTLAY RESERVE	ENTERPRISE FUND	CAPITAL OUTLAY RESERVE	ENTERPRISE FUND	CAPITAL OUTLAY RESERVE	ENTERPRISE FUND	CAPITAL OUTLAY RESERVE	ENTERPRISE FUND	CAPITAL OUTLAY RESERVE
BEGINNING CASH BALANCES	3,437,278	20,999,111	3,711,741	22,639,444	3,710,957	22,837,225	3,791,652	24,191,859	3,874,552	31,920,887
REVENUES (1)	32,466,000	1,802,240	35,251,000	1,802,240	38,266,000	1,802,240	41,566,000	1,802,240	45,227,000	1,802,240
BORROWINGS		3,855,000						0		
AVAILABLE FUNDS	35,903,278	26,656,351	38,962,741	24,441,684	41,976,957	24,639,465	45,357,652	25,994,099	49,101,552	33,723,127
SALARIES (2)	6,229,117	1,529,094	6,415,990	1,574,967	6,608,470	1,622,216	6,806,724	1,670,882	7,010,926	1,721,009
BENEFITS (2)	3,154,387	570,321	3,249,018	587,431	3,346,489	605,054	3,446,884	623,205	3,550,290	641,901
OPERATIONS & MAINTENANCE (2)	5,619,594	720,932	5,731,985	735,350	5,846,625	750,057	5,963,558	765,058	6,082,829	780,360
CAPITAL OUTLAY		13,938,000		14,590,500		15,883,000		12,309,000		15,625,000
DEBT SERVICE (2)	1,610,000	2,837,000	1,549,000	2,422,000	1,494,000	2,477,000	1,438,000	2,533,000	1,381,000	2,591,000
TOTAL CASH OUTLAYS	16,613,097	19,595,347	16,945,994	19,910,248	17,295,584	21,337,327	17,655,166	17,901,146	18,025,045	21,359,270
BALANCE BEFORE TRANSFERS	19,290,180	7,061,004	22,016,746	4,531,436	24,681,373	3,302,138	27,702,486	8,092,953	31,076,507	12,363,858
CAPITAL OUTLAY FUND TRANSFERS	-15,578,440	15,578,440	-18,305,789	18,305,789	-20,889,721	20,889,721	-23,827,934	23,827,934	-27,116,621	27,116,621
ACCRUAL TO CASH ADJUSTMENT	0	0	0	0	0	0	0	0	0	0
RATE STABILIZATION AND DEBT RESERVES		-7,965,819		-7,965,819		-7,965,819		-7,965,819		-7,965,819
OPERATING AND CAPITAL OUTLAY RESERVES (3)	3,711,741	14,673,624	3,710,957	14,871,406	3,791,652	16,226,040	3,874,552	23,955,068	3,959,886	31,514,659
DEBT PAYMENT RESERVE FUND		3,965,819		3,965,819		3,965,819		3,965,819		3,965,819
RATE STABILIZATION RESERVE (4)		4,000,000		4,000,000		4,000,000		4,000,000		4,000,000
TOTAL RESERVE BALANCES	3,711,741	22,639,444	3,710,957	22,837,225	3,791,652	24,191,859	3,874,552	31,920,887	3,959,886	39,480,479
AMORTIZATION (NON-CASH ITEM)	9,149		9,149		9,149		9,149		9,149	
DEPRECIATION (NON-CASH ITEM)	4,893,000		4,990,000		5,089,000		5,190,000		5,293,000	

(3) OPERATING & CAPITAL RESERVES

Operating reserve is equal to two months of operating costs. Remaining reserves are available for debt service and capital projects.

(4) RATE STABILIZATION AND DEBT PAYMENT RESERVES

A reserve equal to 15% of water service charge revenue is established to provide a rate stabilization and debt reserve fund. Reserve increases to 20% in 2025/26 to cover growing debt reserve.

RESULTS:

Funding is available for all proposed Capital Projects and reserve levels comply with the Reserve Policy.

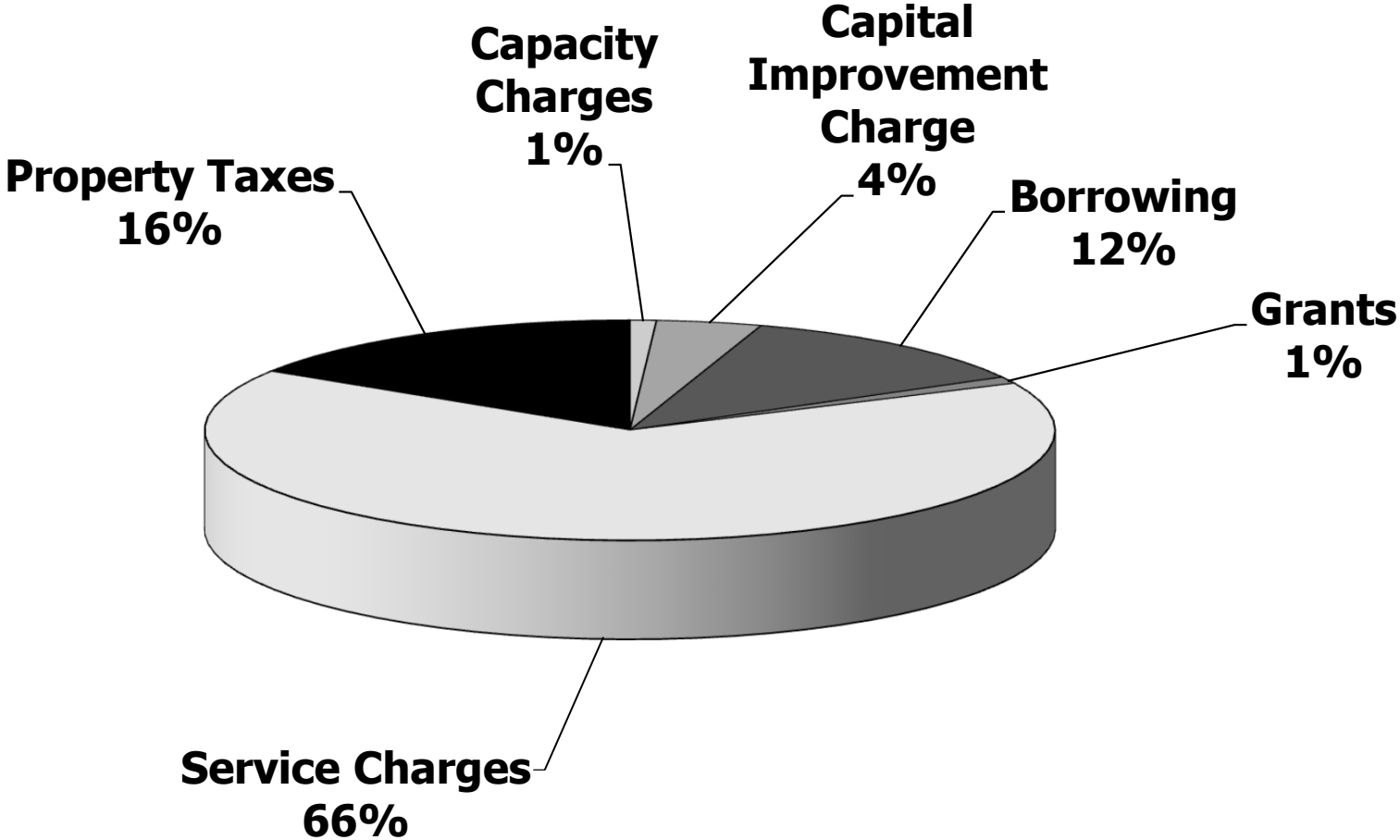
Operating revenue covers operating expenses at all times.

District is in compliance with the "net revenue" debt covenants.

Capital Improvement Program is greater than 100% of depreciation

WATER ENTERPRISE FUND

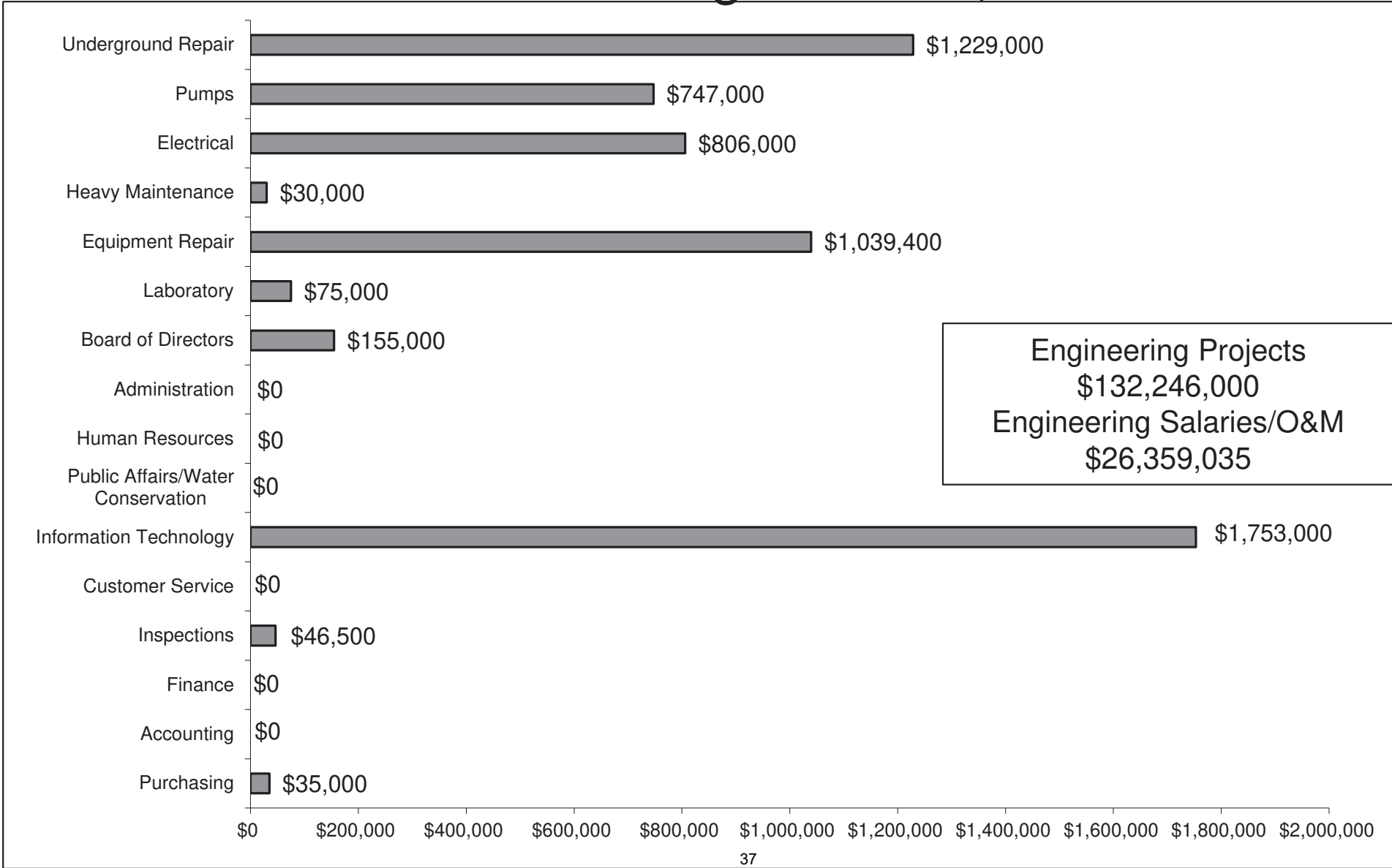
Funding Sources for Capital Projects Fund



WATER ENTERPRISE FUND CAPITAL PROJECTS

Ten Years Ending June 30, 2034

All Other
Departments



WATER

TEN-YEAR CAPITAL PLAN

BY DEPARTMENT

and

BY PROJECT

WATER TOTALS

DEPARTMENT	24-25 BUDGET	25-26 BUDGET	26-27 BUDGET	27-28 BUDGET	28-29 BUDGET	29-30 BUDGET	30-31 BUDGET	31-32 BUDGET	32-33 BUDGET	33-34 BUDGET	TOTALS
UNDERGROUND REPAIR	233,000	109,000	105,000	144,500	139,000	119,000	111,500	160,000	108,000	0	1,229,000
PUMPS	50,000	60,000	197,000	60,000	60,000	60,000	60,000	190,000	10,000	0	747,000
ELECTRICAL	71,000	80,000	85,000	80,000	85,000	80,000	80,000	85,000	80,000	80,000	806,000
HEAVY MAINTENANCE	0	0	10,000	0	10,000	0	10,000	0	0	0	30,000
EQUIPMENT REPAIR	388,600	230,000	7,800	185,000	228,000	0	0	0	0	0	1,039,400
LABORATORY	0	0	5,000	15,000	40,000	15,000	0	0	0	0	75,000
BOARD OF DIRECTORS	0	75,000	0	0	0	5,000	0	0	0	75,000	155,000
ADMINISTRATION	0	0	0	0	0	0	0	0	0	0	0
HUMAN RESOURCES	0	0	0	0	0	0	0	0	0	0	0
PUBLIC AFFAIRS/WATER CONSERVATION	0	0	0	0	0	0	0	0	0	0	0
ENGINEERING	9,771,000	11,188,000	12,177,000	13,668,000	14,174,000	13,491,000	14,246,000	15,281,000	11,866,000	15,204,000	131,066,000
INFORMATION TECHNOLOGY	143,000	106,000	135,000	182,000	258,000	168,000	83,000	167,000	245,000	266,000	1,753,000
CUSTOMER SERVICE	0	0	0	0	0	0	0	0	0	0	0
INSPECTIONS	0	0	0	29,000	17,500	0	0	0	0	0	46,500
FINANCE	0	0	0	0	0	0	0	0	0	0	0
ACCOUNTING	0	0	0	0	0	0	0	0	0	0	0
PURCHASING	0	0	35,000	0	0	0	0	0	0	0	35,000
ENGINEERING STAFF & EXPENSES	2,299,312	2,368,291	2,439,340	2,512,520	2,587,896	2,665,533	2,745,499	2,827,864	2,912,700	3,000,081	26,359,035
	<u>12,955,912</u>	<u>14,216,291</u>	<u>15,196,140</u>	<u>16,876,020</u>	<u>17,599,396</u>	<u>16,603,533</u>	<u>17,335,999</u>	<u>18,710,864</u>	<u>15,221,700</u>	<u>18,625,081</u>	<u>163,340,935</u>

WATER UNDERGROUND REPAIR

USE OR BENEFIT EXPLANATION	24-25 BUDGET	25-26 BUDGET	26-27 BUDGET	27-28 BUDGET	28-29 BUDGET	29-30 BUDGET	30-31 BUDGET	31-32 BUDGET	32-33 BUDGET	33-34 BUDGET	TOTALS	
1 IN-HOUSE WATERLINE REPLACEMENT UPSIZE	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000		900,000	1
2 REPLACE MOLE		9,000			10,000			12,000			31,000	2
3 REPLACE WACKER	5,000		5,000		5,000		5,000		8,000		28,000	3
4 REPLACE VACUUM ON VEHICLE #77				20,000				28,000			48,000	4
5 VACUUM FOR STANDBY TRUCK #61 (VALVE EXER. PROG.)						19,000					19,000	5
6 VALVE EXERCISE EQUIPMENT				18,000				20,000			38,000	6
7 LINE LOCATOR	13,000			6,500			6,500				26,000	7
8 LEAK LISTENING DEVICE					24,000						24,000	8
9 HYDRANT PROJECT	115,000										115,000	9
	<u>233,000</u>	<u>109,000</u>	<u>105,000</u>	<u>144,500</u>	<u>139,000</u>	<u>119,000</u>	<u>111,500</u>	<u>160,000</u>	<u>108,000</u>	<u>0</u>	<u>1,229,000</u>	

WATER PUMPS

USE OR BENEFIT EXPLANATION	24-25 BUDGET	25-26 BUDGET	26-27 BUDGET	27-28 BUDGET	28-29 BUDGET	29-30 BUDGET	30-31 BUDGET	31-32 BUDGET	32-33 BUDGET	33-34 BUDGET	TOTALS	
1 SECURITY MEASURES			5,000								5,000	1
2 REPLACE ARROWHEAD WELL MEDIA			14,000								14,000	2
3 PUMP REBUILDS	50,000	50,000	50,000	50,000	50,000	50,000	50,000				350,000	3
4 TANK CLEANING		10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000		80,000	4
5 NEW PUMP/MOTOR FOR KELLER BOOSTER #1			18,000								18,000	5
6 MEDIA REPLACEMENT AT ARROWHEAD WELL								180,000			180,000	6
7 SUNSET WELL - NEW PUMP/MOTOR AND REHAB			100,000								100,000	7
	50,000	60,000	197,000	60,000	60,000	60,000	60,000	190,000	10,000	0	747,000	

WATER ELECTRICAL

USE OR BENEFIT EXPLANATION	24-25 BUDGET	25-26 BUDGET	26-27 BUDGET	27-28 BUDGET	28-29 BUDGET	29-30 BUDGET	30-31 BUDGET	31-32 BUDGET	32-33 BUDGET	33-34 BUDGET	TOTALS	
1 REBUILD MOTORS	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	650,000	1
2 PUMP STATION PLC'S			5,000		5,000			5,000			15,000	2
3 VFD REPLACEMENT		15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	135,000	3
4 FLUKE 1550C INSULATION TESTER	6,000										6,000	4
	71,000	80,000	85,000	80,000	85,000	80,000	80,000	85,000	80,000	80,000	806,000	

WATER HEAVY MAINTENANCE

USE OR BENEFIT EXPLANATION	24-25 BUDGET	25-26 BUDGET	26-27 BUDGET	27-28 BUDGET	28-29 BUDGET	29-30 BUDGET	30-31 BUDGET	31-32 BUDGET	32-33 BUDGET	33-34 BUDGET	TOTALS	
1 ADMIN PARKING LOT SEAL COAT AND RESTRIPE			10,000		10,000		10,000				30,000	1
	0	0	10,000	0	10,000	0	10,000	0	0	0	30,000	

WATER EQUIPMENT REPAIR - PAGE 1

USE OR BENEFIT EXPLANATION	24-25 BUDGET	25-26 BUDGET	26-27 BUDGET	27-28 BUDGET	28-29 BUDGET	29-30 BUDGET	30-31 BUDGET	31-32 BUDGET	32-33 BUDGET	33-34 BUDGET	TOTALS	
1 REPLACE GENERATOR SETS					50,000						50,000	1
2 REPLACE ENGINE/TRANSMISSION	7,600		7,800		8,000						23,400	2
3 EQUIPMENT REPAIR SHOP IMPROVEMENTS	20,000										20,000	3
	27,600	0	7,800	0	58,000	0	0	0	0	0	93,400	

WATER EQUIPMENT REPAIR (VEHICLES) - PAGE 2

USE OR BENEFIT EXPLANATION	24-25 BUDGET	25-26 BUDGET	26-27 BUDGET	27-28 BUDGET	28-29 BUDGET	29-30 BUDGET	30-31 BUDGET	31-32 BUDGET	32-33 BUDGET	33-34 BUDGET	TOTALS	
4 REPLACE U/R WATER SERVICE TRUCK #77 (2001)	109,000										109,000	4
5 NEW FLAT BED, TRUCK #77	20,000										20,000	5
6 REPLACE U/R TRUCK #32 (2009)		45,000									45,000	6
7 REPLACE U/R FLATBED TRUCK #42 (1988)	40,000										40,000	7
8 REPLACE U/R TRUCK #61 (2011) INCLUDE SNOW PLOW AND VACUUM	100,000										100,000	8
9 REPLACE U/R TRUCK #25 (2000)					70,000						70,000	9
10 REPLACE U/R TRUCK #34					70,000						70,000	10
11 REPLACE U/R LOADER #22/#55				185,000							185,000	11
12 REPLACE U/R DUMP TRUCK #80 (2006)		150,000									150,000	12
13 REPLACE PUMPS TRUCK #46 (2011)	7,000										7,000	13
14 REPLACE PUMPS TRUCK #17 (2009)											0	14
15 REPLACE LAB TRUCK #82 (2006)					30,000						30,000	15
16 REPLACE ENG. TRUCK #37 (2002)	50,000										50,000	16
17 REPLACE INSPECTIONS TRUCK #64 (2013)		35,000									35,000	17
18 REPLACE PURCHASING VEHICLE #5 (1999)	35,000										35,000	18
	361,000	230,000	0	185,000	170,000	0	0	0	0	0	946,000	
TOTAL	388,600	230,000	7,800	185,000	228,000	0	0	0	0	0	1,039,400	

WATER LABORATORY

USE OR BENEFIT EXPLANATION	24-25 BUDGET	25-26 BUDGET	26-27 BUDGET	27-28 BUDGET	28-29 BUDGET	29-30 BUDGET	30-31 BUDGET	31-32 BUDGET	32-33 BUDGET	33-34 BUDGET	TOTALS	
1 REPLACE pH METER				5,000							5,000	1
2 REPLACE AUTOCLAVE (LARGE)						10,000					10,000	2
3 REPLACE 20 LITER WATER BATH					5,000						5,000	3
4 LIMS COMPUTER SOFTWARE					35,000						35,000	4
5 REPLACE BLOCK DIGESTER FOR METALS AND TOTAL P						5,000					5,000	5
6 REPLACE 18-MOHM WATER SYSTEM				10,000							10,000	6
7 REPLACE TURBIDIMETER			5,000								5,000	7
	0	0	5,000	15,000	40,000	15,000	0	0	0	0	75,000	

WATER BOARD OF DIRECTORS

USE OR BENEFIT EXPLANATION	24-25 BUDGET	25-26 BUDGET	26-27 BUDGET	27-28 BUDGET	28-29 BUDGET	29-30 BUDGET	30-31 BUDGET	31-32 BUDGET	32-33 BUDGET	33-34 BUDGET	TOTALS	
1 REPLACE BOARDROOM COMPONENTS		75,000								75,000	150,000	1
2 REPLACE BOARDROOM AV EQUIPMENT						5,000					5,000	2
	0	75,000	0	0	0	5,000	0	0	0	75,000	155,000	

WATER ADMINISTRATION

USE OR BENEFIT EXPLANATION	24-25 BUDGET	25-26 BUDGET	26-27 BUDGET	27-28 BUDGET	28-29 BUDGET	29-30 BUDGET	30-31 BUDGET	31-32 BUDGET	32-33 BUDGET	33-34 BUDGET	TOTALS
											0
	0	0	0	0	0	0	0	0	0	0	0

WATER HUMAN RESOURCES

USE OR BENEFIT	24-25	25-26	26-27	27-28	28-29	29-30	30-31	31-32	32-33	33-34	TOTALS
EXPLANATION	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	BUDGET	TOTALS
											0
	0	0	0	0	0	0	0	0	0	0	0

WATER PUBLIC AFFAIRS/WATER CONSERVATION

USE OR BENEFIT EXPLANATION	24-25 BUDGET	25-26 BUDGET	26-27 BUDGET	27-28 BUDGET	28-29 BUDGET	29-30 BUDGET	30-31 BUDGET	31-32 BUDGET	32-33 BUDGET	33-34 BUDGET	TOTALS
											0
	0	0	0	0	0	0	0	0	0	0	0

WATER ENGINEERING - PAGE 1

USE OR BENEFIT EXPLANATION	24-25 BUDGET	25-26 BUDGET	26-27 BUDGET	27-28 BUDGET	28-29 BUDGET	29-30 BUDGET	30-31 BUDGET	31-32 BUDGET	32-33 BUDGET	33-34 BUDGET	TOTALS	
1 WATER REPAIR UNPLANNED REPAIRS	500,000										500,000	1
2 METERS - CLEANUP	707,000										707,000	2
3 BARTON HOSPITAL 4" METER REPLACEMENT								127,000			127,000	3
4 CATHODIC PROTECTION ON WATER SERVICES (PHASE 1)				563,000							563,000	4
5 STPUD FAUCETS REPLACEMENT PROJECT						317,000					317,000	5
6 VALVE AND FIRE HYDRANT REPLACEMENTS					417,000	430,000	442,000	456,000	469,000	483,000	2,697,000	6
7 AMI TOWER REPLACEMENT	29,000	60,000	62,000	32,000							183,000	7
8 METER REPLACEMENT PROGRAM							568,000	1,170,000	310,000	638,000	2,686,000	8
9 LEAD SERVICE LINES PROGRAM	100,000										100,000	9
10 FUTURE HYDRANTS		85,000	175,000								260,000	10
11 GLENWOOD RANCHO WATERLINE				1,872,000	3,855,000						5,727,000	11
12 HERBERT WALKUP WATERLINE	3,127,000										3,127,000	12
13 LTB WATERLINE			1,205,000	2,481,000							3,686,000	13
14 ANGORA CREEK WATERLINE						1,669,000	3,419,000				5,088,000	14
15 CLEARVIEW MT MEADOW WATERLINE							1,534,000	3,139,000			4,673,000	15
16 TAHOE MTN WL REPLACEMENT		679,000	1,399,000								2,078,000	16
17 PARK AVE #1 WL		324,000	668,000								992,000	17
18 APACHE AVENUE WATERLINE IMPROVEMENTS	856,000										856,000	18
19 BIJOU #1 WATERLINE		847,000	1,744,000								2,591,000	19
20 GARDNER MOUNTAIN #2/4 WATERLINE	52,000			1,282,000	2,640,000						3,974,000	20
21 WILDWOOD #3/5 (+PRV) WATERLINE	52,000		1,371,000	2,824,000							4,247,000	21
22 TAHOE SIERRA 1 (was ST#2/M/PALMIRA) WATERLINE			55,000		2,452,000	5,050,000					7,557,000	22
23 BIJOU #4 WATERLINE			55,000		1,518,000	3,127,000					4,700,000	23
24 WILDWOOD #1/2 WATERLINE						1,640,000	3,378,000				5,018,000	24
25 MEYERS #1						168,000	345,000				513,000	25
26 GARDNER MTN #1/3 WATERLINE							1,646,000	3,390,000			5,036,000	26
27 TAHOE SIERRA 2 (was ST#5/4/1) WATERLINE									3,343,000	6,885,000	10,228,000	27
28 PIONEER VILLAGE WATERLINE								1,008,000	2,075,000		3,083,000	28
29 WASHOAN 1 (NOTTAWAY ACOMA) WATERLINE							1,037,000	2,136,000			3,173,000	29
30 TAHOE VALLEY #1 & #2 (ELOISE & RUTH) WATERLINE										2,321,000	2,321,000	30
31 PIONEER TRAIL WATERLINE - GOLDEN BEAR TO PINE VALLEY	1,695,000	3,491,000									5,186,000	31
32 REPLACE PT/MARSHALL AND PT/KOKANEE PRV		213,000	438,000								651,000	32
33 NEW PRV AT SUSQUEHANNA/PT (PINE VALLEY ZONE)		205,000	422,000								627,000	33
SUBTOTAL	7,118,000	5,904,000	7,594,000	9,054,000	10,882,000	12,401,000	12,369,000	11,426,000	6,197,000	10,327,000	93,272,000	

WATER ENGINEERING - PAGE 2

USE OR BENEFIT EXPLANATION	24-25 BUDGET	25-26 BUDGET	26-27 BUDGET	27-28 BUDGET	28-29 BUDGET	29-30 BUDGET	30-31 BUDGET	31-32 BUDGET	32-33 BUDGET	33-34 BUDGET	TOTALS	
34 REGINA/DONNER WATERLINE (+NP#5 PRV)			50,000	102,000							152,000	34
35 REPLACE NEEDLE PEAK #5 PRV			125,000	257,000							382,000	35
36 DEAD END IMPROVEMENT PROGRAM	52,000	54,000	55,000	57,000	58,000	60,000	62,000	64,000	66,000	68,000	596,000	36
37 DUAL MAIN ELIMINATION PROGRAM	52,000	54,000	55,000	113,000	116,000	120,000	123,000	127,000	131,000	135,000	1,026,000	37
38 PT (LARCH TO SKI RUN) WATERLINE IMPROVEMENTS	261,000										261,000	38
39 UPPER MONTGOMERY/COLD CREEK BOOSTER	116,000		513,000	1,057,000							1,686,000	39
40 H STREET ZONE BOOSTER, FIRE PUMP	116,000		423,000	872,000							1,411,000	40
41 AL TAHOE WELL REHAB	410,000	993,000									1,403,000	41
42 AL TAHOE/BAYVIEW BACKUP POWER	440,000	1,954,000	639,000								3,033,000	42
43 TATA BOOSTER STATION AND TANK REPLACEMENT								1,347,000	2,774,000		4,121,000	43
44 DAVID LANE BOOSTER IMPROVEMENTS, GEN CONNECR							532,000	1,095,000			1,627,000	44
45 FLAGPOLE ZONE				346,000	711,000						1,057,000	45
46 LOWER COLD CREEK BOOSTER ELECTRICAL IMPROVEMENTS									538,000	1,108,000	1,646,000	46
47 CORNELIAN AND ELKS CLUB PLC REPLACEMENT					464,000						464,000	47
48 WELLS ASSET MANAGEMENT PROGRAM		234,000	381,000	484,000	493,000	311,000	499,000	413,000	538,000	624,000	3,977,000	48
49 AIRPORT WELL TREATMENT AND ELECTRICAL REPLACEMENT									1,105,000	2,276,000	3,381,000	49
50 SUT WELL MOTOR AND CASING	186,000										186,000	50
51 WATER BOOSTER STATION AND WELL MONITORING		523,000	539,000	131,000	135,000	139,000	143,000	147,000	152,000	156,000	2,065,000	51
52 WATER EFF IMPROV.				364,000	750,000						1,114,000	52
53 TANK COATINGS (STATELINE NO. 1)	352,000	697,000									1,049,000	53
54 TANK COATINGS (STATELINE NO. 2)	27,000	596,000	1,226,000								1,849,000	54
55 TANK COATINGS (GARDNER NO. 2)	82,000										82,000	55
56 TANK COATINGS (XMAS VALLEY)	115,000										115,000	56
57 TANK COATINGS (COLD CREEK)	176,000										176,000	57
58 TANKS ASSET MANAGEMENT PROGRAM		179,000	577,000	831,000	565,000	460,000	518,000	662,000	365,000	510,000	4,667,000	58
59 REPLACE NUKE GAUGE	10,000										10,000	59
60 CMMS IMPLEMENTATION	258,000										258,000	60
SUBTOTAL	2,653,000	5,284,000	4,583,000	4,614,000	3,292,000	1,090,000	1,877,000	3,855,000	5,669,000	4,877,000	37,794,000	
TOTALS	9,771,000	11,188,000	12,177,000	13,668,000	14,174,000	13,491,000	14,246,000	15,281,000	11,866,000	15,204,000	131,066,000	

WATER INFORMATION TECHNOLOGY

USE OR BENEFIT EXPLANATION	24-25 BUDGET	25-26 BUDGET	26-27 BUDGET	27-28 BUDGET	28-29 BUDGET	29-30 BUDGET	30-31 BUDGET	31-32 BUDGET	32-33 BUDGET	33-34 BUDGET	TOTALS	
1 FIREWALL SOFTWARE/UPGRADES			50,000			50,000			50,000		150,000	1
2 SOFTWARE (NEW, UPGRADES, COMPLIANCE)	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	8,000	80,000	2
3 SQL ADDITIONAL LICENSES			7,000			7,000			7,000		21,000	3
4 STORAGE SYSTEM (SAN)/ADDITIONS					150,000					150,000	300,000	4
5 DATABASE SOFTWARE/UPDATES				8,000				8,000			16,000	5
6 REPLACE FIBER WAN - SHOPS	10,000						10,000				20,000	6
7 REPLACE NETWORKING EQUIP./IMPROVEMENTS		20,000		20,000		20,000		20,000		20,000	100,000	7
8 WIRELESS CONTROLLER/ACCESS POINTS		10,000				10,000				10,000	30,000	8
9 BACKUP/DISASTER RECOVERY APPLIANCE				100,000					100,000		200,000	9
10 REPLACE WATER HYDRAULIC MODELING SOFTWARE	15,000			15,000			15,000			15,000	60,000	10
11 STRATEGIC PLAN IMPLEMENTATION/UPDATE	20,000				20,000						40,000	11
12 LASERFICHE UPGRADE		25,000	10,000			10,000			10,000		55,000	12
13 REPLACE DOMAIN CONTROLLER SERVER	10,000				10,000						20,000	13
14 CORE SWITCH - SERVER ROOM		25,000				25,000				25,000	75,000	14
15 REPLACE SCADA HISTORIAN SERVER		10,000				10,000				10,000	30,000	15
16 SCADA SERVER 2	20,000				20,000				20,000		60,000	16
17 BACKUP POWER SERVER ROOM		8,000		11,000		8,000		11,000		8,000	46,000	17
18 VIRTUAL SERVER				20,000		20,000		20,000		20,000	80,000	18
19 TOKAY SOFTWARE UPDATE			10,000								10,000	19
20 ACCESS CONTROL/SURVEILLANCE	50,000		50,000		50,000		50,000	100,000	50,000		350,000	20
21 VEHICLE DISPATCH SOLUTION	10,000										10,000	21
	143,000	106,000	135,000	182,000	258,000	168,000	83,000	167,000	245,000	266,000	1,753,000	

WATER CUSTOMER SERVICE

USE OR BENEFIT EXPLANATION	24-25 BUDGET	25-26 BUDGET	26-27 BUDGET	27-28 BUDGET	28-29 BUDGET	29-30 BUDGET	30-31 BUDGET	31-32 BUDGET	32-33 BUDGET	33-34 BUDGET	TOTALS
											0
	0	0	0	0	0	0	0	0	0	0	0

WATER INSPECTIONS

USE OR BENEFIT EXPLANATION	24-25 BUDGET	25-26 BUDGET	26-27 BUDGET	27-28 BUDGET	28-29 BUDGET	29-30 BUDGET	30-31 BUDGET	31-32 BUDGET	32-33 BUDGET	33-34 BUDGET	TOTALS	
1 REPLACE DIGITAL LOCATING EQUIPMENT					7,500						7,500	1
2 METER TESTER					10,000						10,000	2
3 AMR EQUIPMENT				29,000							29,000	3
	0	0	0	29,000	17,500	0	0	0	0	0	46,500	

WATER FINANCE

USE OR BENEFIT EXPLANATION	24-25 BUDGET	25-26 BUDGET	26-27 BUDGET	27-28 BUDGET	28-29 BUDGET	29-30 BUDGET	30-31 BUDGET	31-32 BUDGET	32-33 BUDGET	33-34 BUDGET	TOTALS
											0
	0	0	0	0	0	0	0	0	0	0	0

WATER ACCOUNTING

USE OR BENEFIT EXPLANATION	24-25 BUDGET	25-26 BUDGET	26-27 BUDGET	27-28 BUDGET	28-29 BUDGET	29-30 BUDGET	30-31 BUDGET	31-32 BUDGET	32-33 BUDGET	33-34 BUDGET	TOTALS
											0
	0	0	0	0	0	0	0	0	0	0	0

WATER PURCHASING

USE OR BENEFIT EXPLANATION	24-25 BUDGET	25-26 BUDGET	26-27 BUDGET	27-28 BUDGET	28-29 BUDGET	29-30 BUDGET	30-31 BUDGET	31-32 BUDGET	32-33 BUDGET	33-34 BUDGET	TOTALS	
1 REPLACE CARPET/FLOORING IN ADMIN BUILDING			35,000								35,000	1
	0	0	35,000	0	0	0	0	0	0	0	35,000	

ACKNOWLEDGMENTS

Andrea Salazar, Chief Financial Officer

Greg Dupree, Accounting Manager

Chelsea Block, Finance Assistant

BOARD OF DIRECTORS' FINANCE COMMITTEE:

David Peterson

Nick Haven

